# MISCELLANEOUS STUDIES SERIES I NO. 3

# ANNUAL REPORT OF MEXICAN POST 1931 - 1932

INSTITUTE OF CURRENT WORLD AFFAIRS
MEXICO CITY -- AUGUST 1932

In accordance with the Memorandum of Agreement between the Institute of Current World Affairs, Inc., and Eyler N. Simpson, of October 1, 1931, the following report is hereby submitted to the Director and Trustees of the Institute. Fursuant to the instructions appearing in the above mentioned Memorandum and consonant with previously established practice, the report is divided into three sections:

- (1) A summary review of the activities during the period covered by the dates Sept. 1, 1931 to Aug. 31, 1932 of the Senior Associate in Mexico for the Institute of Current World Affairs;
- (2) "An estimate of financial needs for the insuing calendar year";
- (3) "An inventory of all property purchased...and...owned by" the Institute in Mexico.

## SUMMARY REVIEW OF ACTIVITIES

As a matter of convenience and by way of adhering to a more or less uniform procedure, the following review of the year Sept. 1, 1931 to Aug. 31, 1932 will make use of the same general headings appearing in the memorandum covering the first four years work of the Mexican post of the Institute, submitted to the Director on Aug. 31, 1931.

## Acquisition and Organization of Information and Knowledge

1. Reports and Publications. During the period under

consideration, I was absent from my post in Mexico about four months. For this and other reasons to be noted shortly, the volume of actual writing during the past year has been somewhat reduced in comparison with previous years. The following additions were, however, made to my list of published and unpublished articles and reports:

#### (a) Unpublished Reports:

FINANCIAL STUDIES - SERIES I

No. 1: RECENT DEVELOPMENTS IN MEXICO IN THE FIELD OF MONEY AND BANKING, July, 1932, pp. 79 plus xii; with charts.

MISCELLANEOUS STUDIES - SERIES I

No. 5: ANNUAL REPORT OF THE MEXICAN POST OF THE INSTI-TUTE OF CURRENT WORLD AFFAIRS, August, 1932, pp. 19 plus xi.

Under the heading of unpublished materials there should also be noted a series of short articles submitted to the Institute in the form of letters to the Director. Up to the present writing three of these so-called "news letters" ( see below p. 17 ) have been prepared - to wit: ENS...WSR, No's 140, 142 and 144.

#### (b) Published Material:

MOTOR TO MEXICO MAÑANA, Survey Graphic, July, 1932, pp. 298-300.

WHAT MEXICO OFFERS TO THE TOURIST, Pan American Bulletin, October, 1931, pp. 1039-1052.

Using the material collected for my lectures last fall, I have prepared two other articles for publication. At the present time one of these articles ( "Recent Advances in Education in Mexico" ) is in the hands of the International Education Review and the other ( "Americanism Crosses the Rio Grande" ) has been submitted to the American Journal of Sociology.

2. Records and Files. The system of records and files described in my Memorandum in Re the Mexican Post of last year has been continued and in some respects improved. Profiting from an idea picked up in an interview with William O. Scroggs of the Council on Foreign Relations, I have adopted a simple method of mounting newspaper clippings on standard sized typewriter paper which greatly facilitates the use of this material.

I have also worked out a system for presenting photographic exhibits. In this connection it may be of interest to note that for my lectures last fall in Canada and the United States I collected and prepared for exhibit several hundred photographs of various Mexican subjects.

been made during the past year in adding to and solidifying my contacts with outstanding Mexicans and foreigners living in Mexico. For example: in connection with my work for the Guggenheim Foundation, my circle of acquaintances in the intellectual group was greatly extended; my monetary and banking study brought me into contact with a large number of the leaders in the financial world; and finally, my association with the National Planning Commission introduced me to a number of individuals interested in civic and national problems.

## Putting Information and Knowledge to Work

As opposed to the foregoing brief review of what may be regarded as activities looking primarily to the "acquisition of capital", the following paragraphs will outline my progress during the past year in what may be described as the productive investment and use of capital".

1. <u>Guggenheim Foundation</u>. The year 1931-32 represented the third year of my cooperation with the John Simon Guggenheim Memorial Foundation in the program of Exchange Fellowships which the Foundation has been developing in the United States and in Mexico and other Latin American countries.

As I have previously stated, in my capacity as Representative of the Foundation in Mexico and Secretary of the Mexican Committee of Selection, my activities fall into two major divisions. (a) With reference to the Fellowships which the Foundation offers in Mexico I undertake: to interview the prospective candidates; receive applications and prepare them for the Committee; make all necessary arrangements for the meetings of the Committee; notify the Foundation of the action of the Committee; assist the successful candidates in the formulation of their plans of study; keep in touch with the Mexican fellows during their stay in the United States; handle all publicity in connection with the Fellowships, etc. (b) With reference to the American fellows coming to Mexico I: advise the Foundation concerning the projects and qualifications of all candidates for study in Latin America; make the necessary arrangements for the American fellows to enter Mexico; and assist them in every way possible with their work.

My work for the Foundation more than doubled during the course of the period involved in the present report. The number of Mexican applications increased from around 40 to almost 100; five Mexican fellows were appointed for the year 1932 as opposed to three in 1931 and two in 1930; the Mexican mailing list has been built up from a few hundred to almost 5 thousand names; the number of American fellows in Mexico has increased each year and during the

period under consideration here 14 American Fellows were resident in Mexico at one time or another, etc., etc. It would not be an exaggeration to say that a full three months of my time during the past year has been devoted to the affairs of the Foundation in Mexico.

Z. Cooperation with Other Agencies. As in previous years, I have during the last twelve months continued to maintain friendly relations with and perform service of one sort or another for various agencies and organizations in the United States such as: The Committee on Cultural Relations with Latin America, The Foreign Policy Association, The Russell Sage Foundation, The University of Chicago, The Council on Foreign Relations, The College Entrance Examination Board and The Pan American Union.

In Mexico I have maintained my relations of "give-and-take" of information about Mexican affairs with members of the staff of the American Embassy, the American Commercial Attache's office and the office of the American Consul General.

My association with the National Planning Department last year ( see p.16 of Memorandum in Re the Mexican Post-1931 ) continued until that Department was unfortunately suppressed by the Government ( March 1932 ).

I have been of informal assistance during the past year to the Mexican Secretariat of Education in helping to plan some new experiments in the field of rural education.

3. <u>Visiting Students and Research Workers in Mexico</u>.

In addition to the Guggenheim fellows mentioned in my report last year, a number of whom continued their work in Mexico during part of the current year, I have been of some service to the following

Guggenheim and other visiting students during the period covered by this report: George Stocking - investigation of the Mexican oil industry; Martha Graham - a study of Mexican dances; S. Eisenstein, motion picture producer; Frank Dobie - collection of Mexican folk-lore, and the artists, Andrew Dasburg, Marsden Hartley, Howard Cook and H.L. Davis.

5. Trip to the United States. In the fall of 1931 I spent approximately three months in the United States (and Canada). On this trip I visited 11 cities, delivered 16 formal lectures (including one radio broadcast); talked informally to 13 different groups; and made contacts with some 230 individuals. My specific activities on this trip are briefly outlined in the following extracts from a letter to the Director of the Institute written on my return to Mexico, January 7, 1932.

# "Washington: Oct. 6-10.

"The main reason for my first stop of four days in Washington was to attend to sessions of the Pan-American Commercial Congress. I had in mind partly just seeing what and who I could see and partly picking up ideas on procedure by way of preparing myself to act as Secretary to the American delegation to the Pan-American Scientific Congress slated for next February in Mexico City. (But see below).

"In and around the Commercial Congress I saw on one or more occasions: Leo Rowe, Director of the Pan-American Union; William Manger, Asst. to Rowe and in charge of Conferences; Merwin Bohan, recently United States Commercial Attaché in Guatemala and now the same in Perú; Albert E. Nufer, formerly Asst. U.S. Commercial Attaché in Mexico and now Commercial Attaché in Cuba; Jesús Silva Herzog, head of the Mexican delegation to the Congress; Charles H. Cunningham, newly appointed U.S. Commercial Attaché to Mexico; Walter Thurston, formerly head of the Latin American Division of the State Department and about to become Counselor to the American Embassy in Brazil; Francis White, Asst. Sec. of State; William R. Castla, the same; J.F.Henry of the McGraw Hill publication; Wallace Thompson, of the same; H.T.Collings, of the University of Pennsylvania; A.V. Kidder of the Carnegie Institution, Harold G. Moulton of the Brookings Institution, and Victor Clark of the Library of Congress.

"The following individuals I saw for the

reasons indicated:

Herbert Feis, formerly with the Council on Foreign Relations and now Chief of the Office of the Economic Adviser to the State Department: to find out the present status of his investigation of American investments in Mexican railways. Feis introduced me to his assistant, Fred Lindsey.

Frank Tannenbaum: to discuss Mexico in general and his new book on Mexican rural communities in particular.

With Leverett S. Lyon and Lewis L. Lorwin I had lunch and arranged for a lecture to be given later on at the Brooking's Institution.

E.W. James of the U.S.Bureau of Public Roads gave me some material bearing on my transportation studies in Mexico.

David P. Barrows: breakfast and conversation about his various trips to Mexico. He should be helpful when I visit the University of California.

George Rublee and I renewed our friendship discussing his experiences as adviser to the government in Colombia last winter.

In Washington I gave informal talks illustrated by my pictures and maps to two groups of newspaper folks. At an evening session at the home of Lowell Mellett of the Scripps-Howard papers, the following were present: Ludwell Denny, author and editorial writer for the Scripps-Howard chain; Robert Allen, correspondent and co-author of the Washington Merry-Go-Round; Charles W. Irwin, unofficial adviser to Tellez (formerly Mexican Ambassador to the U.S.) and connected with the Amalgated Clothing Workers; Ruth Finney, Allen's wife and an outstanding correspondent-especially on the power question; and Stearns of the Scripps-Howard Washington Bureau.

In the office of Henry Suydam of the Brooklyn Eagle I talked on Mexico for an hour or more to J.G.Hayden of the Detroit News; W.W. Jermane, of the Seattle News; Oliver McKee, of the Boston Transcript; and Robert R. Lane of the Newark Evening News.

## "New York: Oct. 11-15 and 19-26

"On a number of occasions during my various stays in New York I saw Charles R. Crane, Larason Riggs, Henry Allen Moe, Donald Brodie, Frank Aydelotte and other persons more or less officially related to my work in Mexico. During my first ten days in New York I spent some time with each of the following persons:

Robert T. Crane, the new Director of the Social Science Research Council.

William B. Feakins, in re my lectures.

Frederick R. Keppel, of the Carnegie Corporation, gave me a copy of the Carnegie finance report on minimum requirements for college libraries which I am going to present to the Economics library in the Ministry of Finance in Mexico.

Stuart Chase: for lunch on several occasions.

Walter H. Mallory, of the Council on Foreign Relations: told me about the new developments in his organization with especial reference to the new type of year book which Walter Lippman is preparing for them.

Graham Taylor. This was my first contact in the Commonwealth Fund. I improved the occasion to arrange for one of my Mexican Guggenheim fellows to see something of the health work of the Fund.

Evans Clark, of the 20th Century Fund was interested in my proposal for a balance of trade study in Mexico.

Robert Lynd I saw at his new post at Columbia University.

James T. Shotwell of the Carnegie Peace Foundation asked for a memorandum on social and economic research problems. He plans to suggest Mexico as a field of activity for the Committee on International Research of the Social Science Research Council.

Hubert Herring, Director of the Committee on Cultural Relations with Latin America and Dr. and Mrs. Ernest Greuning. Junch and general gossip about Mexico.

Isaiah Bowman and Ray Platt after talking with me decided that Platt should come to Mexico in February. I agreed to help Platt get hold of source materials for the Mexican sheets of the map of Latin America which the American Geographical Society is working on.

Two of my Mexican Guggenheim fellows, Montaño and Novarro together with one of the Argentine fellows, Guglielmini, and the Cuban fellow, Roa, were present at a luncheon given for me by Moe and Aydelotte. I was pleased to see that my Mexican fellows stacked up very well indeed compared with the other Latin Americans.

At the invitation of Senator Guggenheim I attended a meeting of the board of trustees of the Guggenheim Foundation. The other members of the board present were: Mrs. Guggenheim, Carroll Wilson, Roger Strauss, Charles Barl, Moe and Aydelotte.

# "Swarthmore: Oct. 15-19.

"At Swarthmore I gave three formal lectures under the auspices of the Cooper Foundation and participated in an informal round table discussion on Mexico. At the latter the following were present: Enrique Bustos, Chilean Consul in Philadelphia; R.C.Brookes, Prof. of Political Science; John C. Merriam, of the Carnegie Institution; Herbert F. Frazer, Prof. of Economics; Arnold Dresden, Prof. of Mathematics; Frank Tannenbaum, Henry Allen Moe,

Frank Aydelotte and Henry T. Collings.

"On my visit to Swarthmore I also saw: José Zozaya, Asst. Head of the Mulford Laboratories; Roland Morris, lawyer and former Ambassador to Japan; William K. Shiff, Director of the Philadelphia Public Forum; William Rosenwald of Sears Roebuck and Co., and J. Russell Smith, the geographer.

"On my way back to New York I stopped at Princeton for lunch and a chat about the work of the new school for Public Affairs and International Relations with the director, D.C. Poole.

# "Chicago: Oct. 27 - Nov. 16.

"A not inconsiderable part of my first visit to Chicago was devoted to making new contacts and renewing old ones at the University of Chicago. Among others I saw: Ellsworth Faris, E.W.Burgess, William Ogburn, Herbert Blumer, Louis Wirth, T.V. Smith, Harold Laswell, Sam Harper, Robert Redfield, Quincy Wright, Charles Merriam, Sam Boucher, Donald Slessinger, and Jacob Viner.

"I also took the occasion to establish a few contacts at Northwestern University. I spent an evening with I.J. Cox, Prof. of Latin American History; Charles S. Braden, of the Dept. of Religious Education; and Roberto Brenes-Mesen, Prof. of Spanish.

"Edwin R. Embree of the Rosenwald Fund I saw on a number of occasions on one of which I gave an informal talk to the members of his staff on the theory and practice of the Institute. Present: Michael M. Davis, Raymond Rubinow, Alfred K. Stearns, and G.R. Arthur.

"Embree introduced me to a friend of yours by the name of Brownell who was very enthusiastic about the National Planning work in Mexico and told me that he had sent out copies of my translation of the Mexican Planning Law to the governors of all the states in the United States.

"Beardsley Ruml I talked with several times. He seems to think that I should lecture at the University of Chicago every so often on Mexico. Also he has an idea that he might be able to get the Spellman Fund interested in helping the Mexican National Planning studies.

"Carlos Contreras, who was in Chicago for several days for the purpose of arranging Mexico's participation in the World's Fair invited me to attend a luncheon with various of the Fair officials. Among others I met C.S.Peterson, one of the Vice Presidents. I tried unsuccessfully to arrange a meeting between Ruml and Contreras.

"Robert Kingery of the Chicago Regional Planning Association gave me a copy of the project for a state plan for Illinois and introduced me to Miller McClintock of the Erskin Fund (Boston). The latter will be useful later on in connection

with the recommendations growing out of my transportation studies.

"Ed Russell invited me to lunch at the Chicago Club where I met William Newcomb and Warren Lynch, of the American Steel and Foundry Corporation.

"Leon Stolz, an old friend and editorial writer on the Chicago Tribune, I saw several times as I did also Jacob Crane, city and state planner.

"Hal O'Flaherty, Chief of the Foreign News Division, represented my first contact on the Chicago Daily News.

"With R.E. Wood, President of Sears Roebuck, I spent some time talking about general economic conditions in Mexi $\infty$ .

"In Chicago I gave three lectures under the auspices of the Social Science Division of the University of Chicago; one informal talk on the work of the Institute to the members of the Chaos Club; and one lecture to the Contributor's Club.

## "Baltimore: Nov. 17-18.

"Supper with A.B.Kinsolving, rector of St. Paul's Church (Episcopal) and afterwards lectured to the St. Paul's mens club.

"Spent two hours with J.V.A.McMurray, John Latané, and Frederick S. Dunn discussing the work and plans of the Walter Hines Page School of International Relations in Johns Hopkins University. Dunn is making a study of the legal control of international relations with especial reference to Mexico.

# "Washington: Dec. 18-19.

"Gave my lecture on National Planning at Brooking's Institution. Afterwards had a long talk with Lorwin who had just returned from the International Planning Congress in Amsterdam.

"Another conference with Rowe and Manger and a pleasant talk with Hirschel Johnson, formerly in Mexico and now Chief of the Division of Mexican Affairs in the State Department.

# "New York: Nov. 20 - Dec. 2.

"John J. Coss, Director of the Summer Session at Columbia gave me a party at the Faculty Club. Rexford G. Tugwell, of the Dept. of Economics; McKeever, of the Dept. of Sociology; and F.D. Fackenthal, Secretary of the University, were present. After supper we adjourned to Coss' apartment where I showed my pictures and talked about Mexico.

"Charles Downing Law, landscape gardner and friend of Moe's, I saw several times and spent the good part of a

morning going over his plans for the new Brooklyn municipal park. He may prove to be a useful person in connection with city planning in Mexico.

written you before, spent an evening with me. He is now head of the Division of South American Archaeology and Ethnology at the American Museum of Natural History.

"Lunch with E.C.Lindeman of the New School for Social Research. He has some interesting ideas on methodology.

"I had several meals with Mr. and Mrs. Alex Gumberg and also spent a week end with them at their country place. Gumberg has left the Chase Bank and is now connected with a new trust company which is in the process of being organized.

"A pleasant half-hours gossip with Vernon Monroe at Morgans. In exchange for copies of the Banker's reports on the Mexican National Railways I let Monroe read my study on highways.

"A call on Otto Myers, Treasurer of the Guggenheim Foundation; lunch with Raymond Leslie Buell of the F.P.A. and a two hour session with Karl A. Bickel took up most of one day.

"Renewed my contacts at the New Republic by having lunch with Malcolm Cowley.

"Elizabeth Perkins of the Little Picture House invited me to her house for supper. I don't think we can do anything about Miss Perkins and her scheme to make a motion picture of the "current history of Mexico".

"Shelby Harrison was interested in hearing about the work of the National Planning Commission and in my transportation study.

"Frank Aydelotte and J.T. Shotwell came in to the Institute office: Aydelotte to talk about his plans for spending several months in Mexico (February to June) and Shotwell in re the Pan American Ssientific Congress to which he has been appointed one of the delegates.

"Frances J. Pratt, in charge of the Speaker's Bureau of the F.P.A. is anxious to have the Associates of the Institute lecture on occasion to the chapters of the F.P.A.

"At a supper at C.R.Crane's apartment I met among others, Norman Hapgood, David F. Houston, John H. Finley, Edward C. Carter and Gene Tunny.

"Jerome Hess of the firm of Hardin and Hess has for a number of years maintained a branch office in Mexico City and has represented the Mexican government on several important

cases. I spent about an hour with him talking about Mexico.

## "Montreal: Dec. 3-5.

"On the way up to Montreal I lectures at Skidmore College and met President H.J.Moore.

"During my two days in Montreal I gave three lectures at McGill University and made two informal talks to small groups: one at Parkin's house and the other in the offices of the Sun Life. I also saw the following individuals: Wilfred Bovey of the Dept. of Extra Mural Activities in McGill; C.A. Dawson and Paul F. Cresey of the Dept. of Sociology; C.S.V. Branch of the Sun Life; Kohl of the Power Corporation of Canada; and G.R.Parkin.

# "New York - Dec. 6-8.

"Supper at the home of Carl Ackerman of the Columbia School of Journalism who is very much interested in the idea of the Institute.

"An hour's chat in the office of the Institute with John Nicholas Brown.

"Lunch with Henry Luce, editor of Fortune and Time, who introduced me to one of the Associate Editors of Fortune, Archibald McLeisch, the poet. I showed my Mexican pictures to Luce and McLeisch and they will probably try to get hold of the Eisenstein pictures for an article on Mexico. McLeisch has been to Mexico and is writing a poem on the Conquest.

"At the invitation of Clare Booth Brokaw (Associate Editor of Vanity Fair) I showed my Mexican pictures to Frank Crowninshield and other members of the Vanity Fair staff. They also want to publish the Eisenstein pictures.

#### "Pittsburgh: Dec. 9.

"Lunch with the executive committee of the local chapter of the F.P.A. Present: Ruth Crawford Mitchell, of the University of Pittsburgh and Secretary of the F.P.A. in Pittsburgh; Thomas S. Baker, Pres. of the Carnegie Institute of Technology; Benjamin Williams, Prof. of Economics, U. of P.; R. Templeton Smith, Vice-President of the Poland Coal Co.; and John Buchanan, lawyer.

"At night I gave my lecture on "Mexico-Where Headed?" to the Pittsburgh F.P.A. During the afternoon I interviewed the following: Charles F. Lewis, Director of the Buhl Foundation; J. Steel Gow, Director of the Maurice and Laura Falk Foundation; Nan Clever, Prof. of Latin American History, U. of P.; Vincent Lanfear, old Texas friend and Director of the Down Town Branch of the U. of P.; and J.P. Watson, of the Bureau of Business Research, U. of P.

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#### "Ann Arbor - Dec. 9

"Ann Arbor was another one day stand. M. S. Handman of the Dept. of Economics gave me a luncheon at the University Union at which Arthur Actom, Prof. of Latin American History; I.L. Scharfman, Prof. of Economics; C.C. Fries, Prof. of English; Leonard Watkins, Prof. of Economics; Leslie White, Prof. of Anthropology; and H. M. Jones, Prof. of Comparative Literature were present. In the afternoon I gave a public lecture on Mexico.

# "Washington Dec. 12

"Final arrangements were made about my participation in the Pan American Scientific Congress in a series of interviews with L.S.Rowe, James C. Dunn, of the Division of International Conferences of the State Department, and Hugh S. Cumming, Surgeon General of the United States and Chairman of the American Delegation.

"I was most cordially received by Senator Robert M. LaFollette with whom I discussed the work of the Institute and the National Planning movement in Mexico. (La Follette, as you probably know, has been carrying on an investigation looking toward national planning in the U.S.) On my return to New York I sent La Follette copies of Young's books with C.R.Crane's compliments and a copy of my four year report.

"At the Gridiron dinner I met Joseph Tumulty and Fernando Espíl (new Argentine Ambassador) and saw D.C.Poole again.

#### "New York: Dec. 13-14.

"Lunch and a long talk with John Langdon-

Davies.

#### "Ithaca: Dec. 15.

"Frank A. Southard, Royal Montgomery, E.A. Johnston, and Paul T. Homan of the Dept. of Economics; Julian Woodward, Sociology; and AP. Whitaker, Latin American History, were present at a luncheon of Cornell faculty members arranged for my by H.W.Briggs, formerly of the F.P.A. and now of the Political Science Department in Cornell.

"After giving a public lecture in the afternoon at Cornell I had supper and talked about the work of the Institute to the students of Telluride House where Briggs is one of the faculty advisers.

# "New York: Dec. 16-20.

"Upon my arrival once more in New York I found a letter waiting for me from Rowe announcing that due to the lack of funds the Mexican government had decided to postpone the Pan American Scientific Congress until the fall of 1933:

"C.R.Crane went with me to introduce me to

Oswald G. Villard of the Nation and to have lunch with John Finley of the New York Times. After lunch I met Brodney of the editorial staff of Current History.

"On the afternoon of Dec. 16, I made a fifteen minute speech on Mexico over W.J.Z. at the N.B.C. studios.

"At a meeting of the Regional Planning Association of America held at the home of Clarence Stein I gave an informal talk on national planning in Mexico. Present: Frederick Ackerman, architect; Alexander M. Bing, Pres, of the New York City Housing Corporation; Russell Van Nest Black, city planner- especially in connection with the regional plan of Philadelphia; Robert Bruere, writer and former editor of the Survey; Mr. and Mrs. Stuart Chase; Mr. and Mrs. Lewis Mumford, author and critic; Henry Wright, architect and city planner; W.F. Ardis; Mrs. Clarence Stein, actress; and Clarence Stein, city planner.

"Shelby Harrison arranged for me to have dinner with and to talk informally to the members of the staff of the Russell Sage Foundation: At the dinner the following were guests: Shelby M. Harrison, Director; John M. Glenn, former Director; Joanna C. Colcord, Director of the Charity Organization Dept.; Mary Van Kleeck, Director of Industrial Studies; Lee F. Hanmer, Director Dept. of Recreation; Leon Henderson, Director Dept. of Remedial Loans; Ralph G. Hurlin, Director Dept. of Statistics; Bertha F. Huuseman, Librarian; Fred S. Hall, Editor of Social Work Year Book; Allen Eaton, consultant in leisure time activities; Evart G. Routzahn, Department of Surveys and Exhibits; Mary Swain Routzahn, Investigator; Clarence A. Perry, Asst. Director Dept. of Recreation; Lawrence Orton, Sec. Regional Plan of New York; and F. Emerson Andrews, Manager of Publications Dept.

"I was invited by the Foreign Policy Association to sit at the speaker's table at one of their regular luncheon meetings. There I met: Norman Thomas, Robert M. Lovett, of the New Republic; John Bakeless, of the School of Journalism in Columbia; James McDonald, of the F.P.A.; Nathaniel Peffer; and Frederick R. Kellogg, lawyer. The last mentioned was at one time attorney for Doheny. He is still activly interested in Mexico and does some business through Hilarion Branch.

"Paul Kellogg, editor of the Survey Graphic, wants me to write an article on national planning in Mexico.

#### "Boston: Dec. 20.

"During my one day in Boston I saw the following persons: H.V.Hubbard, of the Harvard Planning School (in re the possibility of sending some of his graduates down to Mexico to work with the National Planning Commission); Clarence Haring and J.F.Normano of the Harvard Institute of Latin American Research; Bruce Hopper; Ellery Sedgwick and Edward Weeks of the Atlantic Monthly; and my Mexican Guggenheim Fellows - Rosenblueth, Barrera and Napoles.

#### "Cleveland: Dec. 23.

"Keppel told me that Newton D. Baker was planning a trip to Mexico. I wrote Baker asking if I could see him and also had C.R.Crane write him a little note. This is the "wherefore" of my stopover in Cleveland on my way to Chicago. I had about an hour with Baker helping him to plan his trip to Mexico (in February) and telling him about the work of the Institute. Later I sent him one of the Field Museum publications on Maya culture and a selected bibliography of books on Mexico..."

In appendix C will be found various newspaper clippings and other material relating to my lectures.

6. Other Activities. In May 1932, I made another trip to the United States for the purpose of discussing with the Director of the Institute the present status of and future plans for the work of the Institute in Mexico. During my stay in New York I also had several conferences with the officials of the Guggenheim Foundation.

# Program for the Year 1932-33

disproportionate demands upon my time and energy of my work for the Guggenheim Foundation, and in view of the fact that in helping the Foundation get its fellowships organized and under way I have probably already made the best part of my contribution to the program in which the Foundation is interested, an agreement was reached between the Director of the Institute and the Secretary of the Guggenheim Foundation in May of the current year that I should withdraw from and taper off as rapidly as possible my present activities in behalf of the Foundation. Specifically this will mean that I will continue in my present capacity as Representative of the Foundation and Secretary of the Mexican Committee of Selection until after the appointment of the 1933 Mexican fellows - i.e. until about March

the 15th, 1933.

The Guggenheim Foundation now has under advisement the question of whether the Foundation will appoint a new Executive-Secretary in Mexico and continue its present method of selecting fellows or whether some other system will be devised. In any case, it is understood that, subject to the approval of the Director of the Institute, I shall be free (if so invited) to cooperate with the Foundation for example, as a member of the Mexican Committee of Selection or in other ways not involving undue demands upon my time.

2. Studies and Reports. In my conversations with the Director of the Institute in New York in May, the following general conclusion was reached: that whereas the various studies which I had made up to that time as well as certain other activities could be regarded as having served the useful and necessary purpose of giving me a general orientation with reference to Mexican affairs and of facilitating contacts with a number of representative Mexicans and Americans concerned with Mexico, the time had come to withdraw from these activities and to strike out along lines more closely and directly allied to the original purposes of the Institute.

As part of the new program implied in the foregoing statement it was agreed that I should undertake to write a series of reports dealing with significant aspects of Mexican affairs, suitable for distribution by the Institute to a selected list of individuals.

Since this agreement was reached in June, I have completed and submitted to the Institute one such report of the type

in question (listed above under the title "Recent Developments in Mexico in the Field of Money and Banking"). It is suggested that after some four or five reports of similar character have been circulated that a definite effort will be made to collect opinions of the various persons to whom the reports have been sent with a view to checking up the usefulness of this type of activity and of making such modifications in style and method of presentation as may appear to be desirable in the light of experience.

Another type of report with which it is suggested that I continue to experiment during the course of the coming Institute year is the so-called news-letter. I have described these letters as "frankly a miscellany of comments, interpretations and information concerning events and personalities; incisive and information concerning events and personalities; incisive and information events are calculated to the Mexican scene and the Mexican character with the kind of illumination which may be obtained from flashlight portraits and thumb-nail sketches, rather than that which proceeds from relatively prolonged study and analysis."

have been following for the past several years of building up personal contacts with various types of individuals in the United States interested in Mexico, I have received the approval of the Director of the Institute to make a short tour of the border states of New Mexico, Arizona and California. I plan to make this trip during the months of October, November and part of December of the current year.

## BUDGET FOR THE FISCAL YEAR OCT. 1, 1932 - SEPT. 30, 1933

In Appendix A of this report will be found the budget for the Mexican Post of the Institute for the next fiscal year.

In accordance with the instructions contained in my Memorandum of Agreement with the Institute, the budget is presented under the following headings: "(a) a flat sum to cover immediate personal, family and household expenses such as clothing, medical service, food, servants, light, recreation, petty cash, etc.; (b) house rent and taxes; (c) office expenses, including necessary books, newspapers etc.; (d) travel in Mexico on Institute business; and (e) travel expenses outside that country."

As may be noted in the figures presented, the proposed appropriation for the coming year envisages a reduction in my regular monthly stipend of approximately \$50.00 (i.e. in round numbers \$575.00 per month instead of the sum of \$625.00 per month received during the past year.) This proposed saving is made possible because of the present favorable exchange rates quoted for United States dollars in Mexico. My estimates for the coming year have been made on the assumption that the exchange rate of on the average 3.10 pesos to 1 dollar prevailing during the past six months will not be lowered during the next twelve months as well as on the assumption that there will be no marked trend upward in prices.

In preparing the budget I have also tried to make due allowance for the fact that I will be absent from my post in Mexico during the months of October, November and part of December and for the fact that there will be an increase in my office expenses after March 1933 due to my withdrawal at that time from the present arrangement whereby the Guggenheim Foundation pays half of the office rent, telephone and sundry other costs.

The items appearing under the heading Travel Account are to cover the cost of one or more field trips in Mexico during the coming year and the proposed trip this fall to the United States

mentioned above.

# INVENTORY OF PROPERTY OF INSTITUTE IN MEXICO

A complete inventory of the property purchased and owned by the Institute in Mexico is contained in Appendix B.